SIEMENS

January 11, 2006

YMC, Inc. 2975 Lanark Street Meridian, ID 83642

To Whom it May Concern,

Over the past 18 months, YMC has worked for Siemens on the Boise State Performance Contract Project. Among the multiple tasks YMC performed, they were the key contractor on a complete building HVAC retrofit. The purpose of this project was to improve the working conditions while installing systems that are more energy efficient than those that previously served the building. This project was performed in an occupied building without affecting the daily operations of the occupants. The overall results of the project are terrific and exceed our expectations.

YMC was brought onboard early in the project to assist with design, scope and budgets. With their assistance, we were easily and quickly able to identify the system that best fit our needs. Performance contracts require a delicate balance between value and efficiency. YMC was able to provide a system that meets Siemens' strict performance requirements while staying within our allowable budget.

During implementation, YMC was exceeded in meeting construction schedules and working around the occupants' requirements. Working on the campus of a large college can have its challenges and YMC did a fantastic job of blending into campus life. There were absolutely no complaints regarding their workplace manners and habits and they proved able to rise to the challenges that did confront us.

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I look forward to working with YMC again on future projects.

Sincerely,

Ron Haxton Construction Manager